



Brent D. Flickinger, PhD
Vice President, Product Quality,
Regulatory & Scientific Affairs
4666 Faries Parkway
Decatur, IL 62526
T 217.451.2456 F 217.451.2248
Brent.Flickinger@adm.com

February 20, 2015

The safety and security of our world's food and feed supply chain is of utmost importance to responsible participants in that chain. Archer-Daniels-Midland Company ("ADM") exists for the purpose of serving vital needs for food and energy. We connect the harvest to the home and transform crops into products that serve those needs. That purpose necessitates attending to the safety and security of our supply chain. ADM offers this letter to inform its business partners of its commitment to the safety and security of its processes and products and to compliance with regulatory requirements designed to protect the world's food supply.

ADM is continually reviewing and improving its food safety systems and procedures, including its good manufacturing practices and implementation of programs such as hazard analysis and critical control point (HACCP). ADM regularly evaluates its facilities, processes and procedures to assess the risk of contamination of its products. A variety of safeguards and security concepts are utilized to reduce that risk. With respect to ADM's delivery network, we track rolling stock and barges and have secure areas for storage of fleets where ADM products are being held. Bulk containers for food service are inspected prior to loading and procedures for the sealing of certain empty bulk containers are in place to reduce the possibility of contamination of a container, such as a trailer, railcar or barge, while being returned for the next load. Procedures for sealing loaded containers help ensure that all openings are properly sealed and those seals are tracked to maintain integrity of the vessel to its destination.

Considering risks of unexpected events, such as global terrorism, natural disasters or global pandemic outbreaks, ADM recognizes the importance of business continuity and supply chain resilience planning. ADM maintains a Crisis Leadership Plan and has engaged in, and is committed to, initiatives to ensure a safe and stable supply of products to our customers. Examples of these efforts include ADM's active participation in the U.S. Department of Homeland Security's Customs-Trade Partnership Against Terrorism Program, an international supply chain security program, and our Pandemic Planning Task Force, a strategic planning group focused on the unique safety, security and business continuity concerns presented by the potential of a pandemic disease.

With respect to ADM's information technology, proper recovery procedures are in place to allow ADM's commercial activities to resume within a reasonable period of time in the event of a disaster. These off site data center procedures have been reviewed, enhanced and tested to ensure that information relating to the business of ADM and its business partners is protected. Established disaster recovery procedures will allow ADM to continue operations, including supplying and servicing its customers, with minimal interruptions.